

Our Vision.....

2017-2020

Sompting Big Local Plan

Making Sompting a more united community; a better place to work, live and play.



..... and what we plan to achieve

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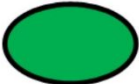
APPENDIX 1

Priority Area Delivery Plans

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Area Data

About Sompting:



Parks



Shopping Areas



Public House



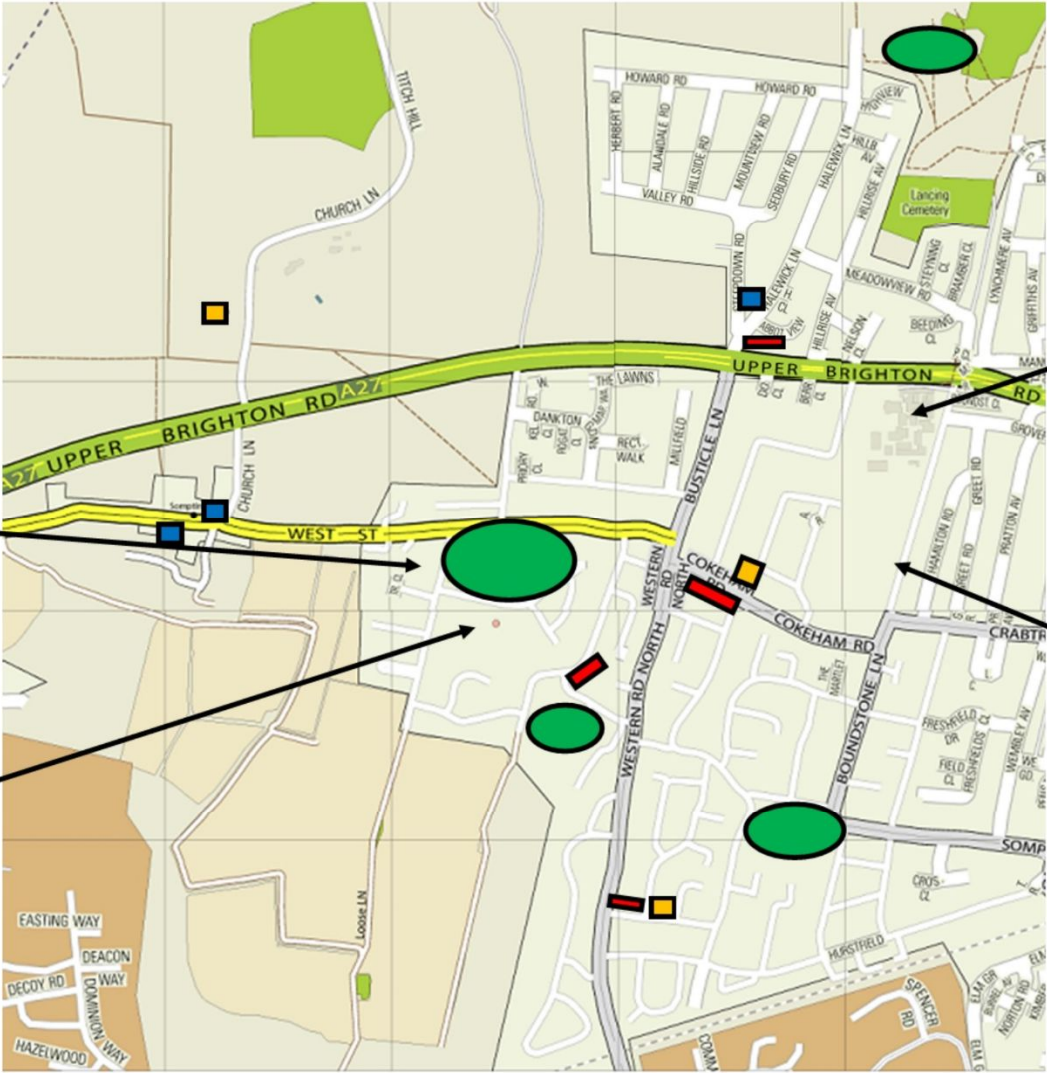
Church

Harriet Johnson
Community
Centre

Sompting Village
Primary School

Sir Robert
Woodard
Academy

Boundstone
Children and
Family Center



The majority of the facilities available to Sompting residents are south of the A27. To the north, there is a small underdeveloped park, a single public house and a very small parade of shops, which consist of two retail units, a fish and chip shop and a newsagent. There are no Medical, Post Office or Banking facilities. Those sections of the community, particularly north of the District, are unable to access services without difficulty.

The main residential part of Sompting is essentially split into five distinct areas by important key roads that run from East to West and North to South. These roads do not readily align themselves with the Ward boundaries. One of these wards is one of the most deprived in the area and is especially isolated from the rest of the community. Due to the parish being dissected by the A27 trunk road, those residents north of the A27 feel even more isolated than those below it. To the north transport is a big issue as many of the long term residents are getting older and less mobile where there is a limited and infrequent bus service to Worthing or Lancing.

Accessing the South Downs National Park from the southern side of our area is not easy due to the main A27. The bus services to the foot of the downs from the southern end of our area are non-existent. Getting to Worthing by road entails using either the A259 to the south or the A27 to the north. For trains the nearest station is Lancing, or East Worthing which are both a good walking distance away. Not all the through trains stop at Lancing.

With the exception of a Post Office and banking, facilities to the south are much more diverse and comprehensive:

- Boundstone Children's and Family Centre (ages 0-4)
- The Sompting Village Primary School (ages 4 -11)
- The Sir Robert Woodard Academy (ages 11-19)
- 4 public parks, with small child play facilities
- The Harriet Johnson Centre (leased by the Parish Council from Adur District Council)
- Sompting Village Hall (run by a charity)
- 2 x Church halls
- The Sompting Big Local Community Hub

There are also three small shopping parades consisting in total of one chemist, 3 general shops, a newsagent, a small reptile shop and a fish and chip shop, two takeaway's and two hairdressers. The dentist, doctors and pharmacy are all roughly within ¼ mile from each other. In the neighbouring village of Lancing there is one bank and a Post Office that serve both villages.

We have found that many residents do not know what is happening locally. Some of the smaller self-employed businesses do not read the local weekly paper and therefore not aware of how they could help their community.

Even though our community is crisscrossed with major roads there is only one school crossing patrol. There are few employment prospects in Sompting as there only a few shops and businesses. There are a number of self-employed or smaller businesses that operate from their homes and a small industrial park.

Introduction:




This is Sompting Big Local's Plan for 2017 - 2020. It is Years 3, 4 and 5 of working together to spend at least **£1million**, over 10 years, for the benefit of the Sompting community. We are in the process of completing delivery of our Years One and Two Plan (2014 -2016) which can be found at:

<http://localtrust.org.uk/get-involved/big-local/sompting>

As residents and supporters with a passion for, and the commitment to, the area in which we live, work and play, we have been on a steep learning curve but are proud to be able to demonstrate success and satisfy the demands of our funders. Through consultation with the local community, many further hours of discussion within the Partnership, seeking advice from those with more knowledge than ourselves and being prepared to try new ideas out, we have arrived at a new Plan for a way forward over the next three years.

As with everything, we can only be truly successful if we have the help of others to achieve our plans.

Please get in touch if you feel you can help in any way from:

-  Volunteering at events to support us
-  To joining an informal sub-group which reflects an interest of yours
-  To becoming a Voting Member of this resident-led Partnership.

Contact our worker, Emma Crowter, by:

- ✓ Dropping in at the Hub in Cokeham Road
- ✓ Phoning on **01903 905899** to make an appointment or to have a chat
- ✓ Making contact on Facebook at www.facebook.com/somptingbiglocal/
- ✓ Through the website at <http://www.biglocalsompting.org.uk>
- ✓ Or via e-mail at emmaSBL@outlook.com

Where it all began:

Big Local is an exciting opportunity for residents in 150 areas in England to spend £1million or more each on making a massive difference to their communities.

Big Local, which was launched in 2010, is funded by the [Big Lottery Fund](#) and managed by Local Trust, a unique organisation whose aim is to support resident and community-led solutions for creating lasting change throughout England.

In each area a Big Local Rep helps to bring together local talent, ambitions, skills and energy in the shape of people, groups and organisations who want to make their area an even better place to live. A range of partners also provide expert advice and support, so that those areas can put their plans into action.

You can find out more about the 150 Big Local areas in the [Get involved](#) section of the Local Trust/Big Local website.

The Big Lottery Fund considered areas that had been previously overlooked for funding and investment. Then they looked at population and deprivation levels and geographic spread, both across a region and across urban and rural areas. Finally, they talked to everyone from the local authority to the local voluntary and community sector.

The areas were launched in three waves of fifty: Wave 1 in July 2010 (before Local Trust was set-up), Wave 2 in February

2012, and Wave 3 in December 2012. Sompting Big Local is a Wave 3 area.

Big Local empowers people to develop plans and find solutions that work for their communities, giving them the opportunity to try new ideas and become stronger through learning and overcoming challenges. Residents create a Vision and Big Local plan for their area, which includes deciding on their priorities, what activities to run, who to work with and how the funding will be used over the 10 years.

The Big Local programme has four clear intended outcomes:

- Communities will be better able to identify local needs and take action in response to them.
- People will have increased skills and confidence, so that they continue to identify and respond to needs in the future.
- The community will make a difference to the needs it prioritises.
- People will feel that their area is an even better place to live.

More information can be found on the Local Trust website:

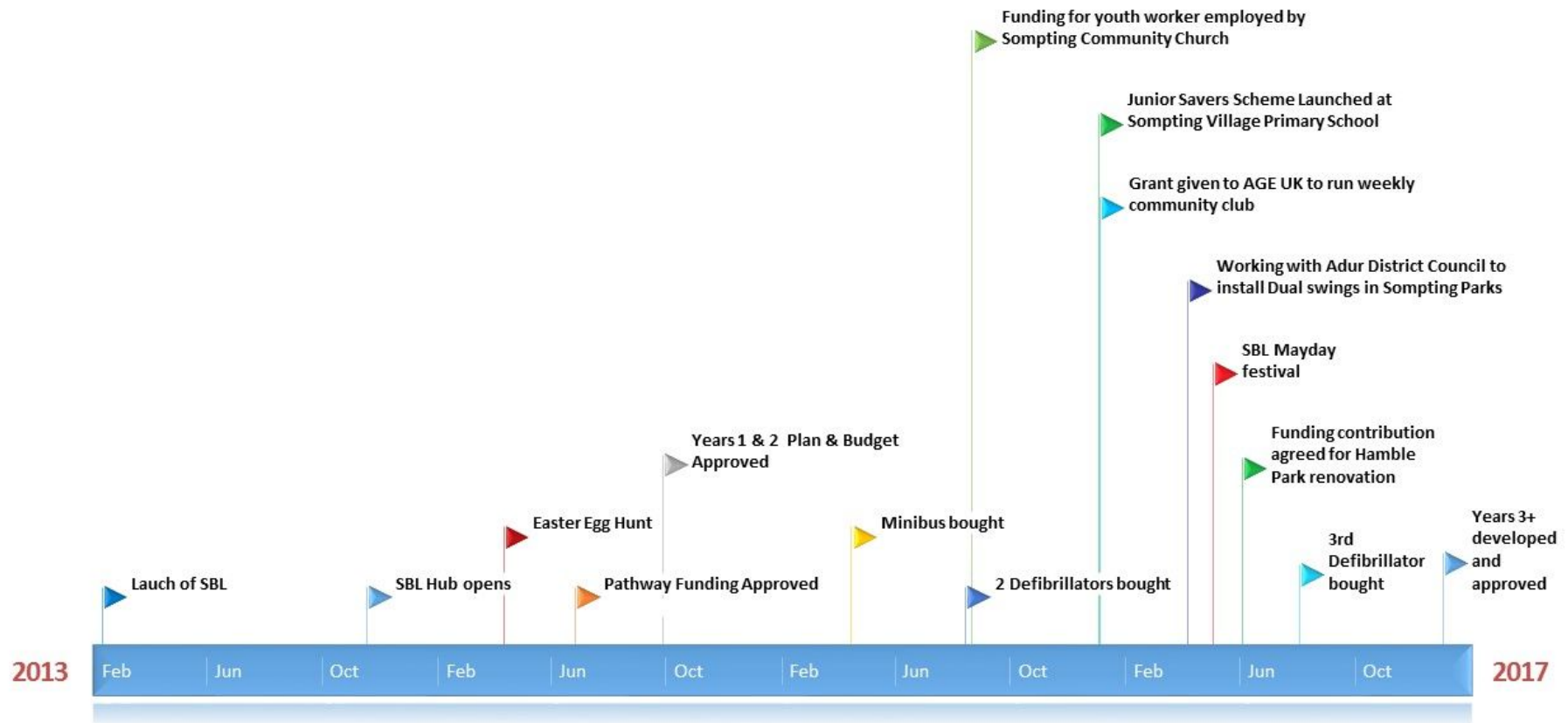
<http://localtrust.org.uk/>

How You Can Get Involved / How We Work:



Timeline:

This timeline focuses mainly on the achievements of the SBL partnership during the 2014 -16 Big Local Plan (Years 1&2)



Our Priorities 2014-2016:

In 2014, and following:

- consultation and ongoing discussions with residents
- consideration of the latest data from the draft Sompting Neighbourhood Plan and Village Profile
- consideration of, the 2011 Census data
- speaking to other local voluntary organisations
- consulting with West Sussex Credit Union and Central and South Sussex CAB who identified that benefits and Working Tax Credit and Debt Advice were their most common enquiries in 2012-13.

The Sompting Big Local Partnership identified themes which became the priority areas for the 2014 -2016 Plan:

- Financial Education / Inclusion
- Activities
- Facilities
- Parks & Open Spaces
- Young People
- Core Services / Ongoing Delivery

The Partnership's approach is to work in an integrated way with these themes. They cannot all be dealt with in isolation, when one area is improved so the others will follow.

This was made possible by the Small Grants Scheme for small capital items and the Action Fund programme for groups to run activities

The Partnership also applied to Local Trust for a bridging grant, called Pathway Funding, of £18,000 in June of 2014. This funding was needed to continue the momentum achieved to that date. The Pathway funding was used to renew the Co-ordinators contract for a further six months. In addition this allowed the Partnership to move forward with confidence, knowing that the engagement with the community would continue until the first tranche of the main funding was drawn down. The Partnership also started its proposed Action Fund programme and Small Grants Scheme so that the community could see a start after many months of talking about how we might do it.

A Delivery Plan was also developed which included clear principles which the Partnership would work to in delivering the Plan, the process by which this would be achieved (including commissioning) and what would be considered and why

- We will buy services and materials from people and organisations in the Big Local area whenever possible and appropriate.

- We will build on services and initiatives being provided by other groups, agencies and organisations where that is appropriate.
- Professionals delivering services on behalf of the resident-led partnership will be expected to include an element of skills or knowledge transfer to local residents, groups or businesses as part of the service.
- Services commissioned by Sompting Big Local will be designed around the needs of individuals and the resident-led partnership rather than for the convenience of the service provider.

We will only invest in projects which can:

- ✓ be supported by the views of the community
- ✓ be supported by clear evidence of need
- ✓ make a tangible difference to the issue at hand
- ✓ be effectively delivered within the lifetime of the plan in a way which makes a positive contribution to life in Sompting
- ✓ be monitored effectively
- ✓ contribute to achieving one or more of Big Local's four outcomes and fit with Sompting Big Local's priorities

This Plan was presented to the Partnership and the community in two formats, both of which can be seen on the Local Trust website:

<http://localtrust.org.uk/get-involved/big-local/sompting>

The Partnership agreed this plan at their July 2014 meeting. and it was endorsed by Local Trust, with budget released, in September 2014

	BUDGETTED SPEND 2014-16	ACTUAL SPEND 2014-16
Financial Inclusion		
Credit Union	£14,200	£15
Financial Education	£1,500	£0
Activities		
Community Transport	£8,000	£6,815
Action Fund	£14,000	£9,561
Community Sport	£20,000	£9,225
Facilities		
Defibrillator	£7,500	£9,078
Community Hub	£24,000	£13,166
Parks & Open Spaces		
Grant for improvement to parks	£20,000	£15,860
Young People		
Youth Work	£19,500	£3,075
Supervised Play	£3,000	£0
Core Services / ongoing delivery		
Travel Expenses / mileage	£3,000	£444
Training	£3,500	£968
Roadshows & Festivals	£8,500	£2,884
Staff	£30,000	£32,133
Marketing	£10,000	£6,227
TOTALS	£191,200	£109,451

Significant Achievements So Far:

Sompting Big Local Hub

The Sompting Big Local Hub opened in November 2013, a year before the 2014–16 Big Local Plan was approved. The original use for the Hub was as a drop-in to signpost residents to appropriate organisations, with a few volunteers receiving training from the Citizens Advice Bureau.

Over the past 3 years, the role of the Hub has evolved so that, in 2016, it is more of a community space, used by a variety of clubs and organisations. These include:

- IT Junction providing access to IT tuition and job searches.
- The Corner House working with the NHS to bring support and improve people's mental wellbeing.
- The Drop run by youth workers from Sompting Community Church, providing a drop in for secondary school pupils.
- The Connect Café run by Sompting Community Church to help tackle isolation within the community.
- Cards4U, a card making club set up and run by Sompting Residents.

Organisations and Clubs can still advertise events in the Hub window.



Since opening the Sompting Big Local Hub the Partnership has engaged with a number of small community groups who advertise their meetings through posters displayed in the Big Local Hub window. These include Local History, Horticultural activities and Exercise classes. These small organisations are not co-ordinated and have no formal or informal network to help support each other.

7A Bus Service

In our initial consultations we were made aware of issues with the local bus service serving North Sompting. This situation became more focused when the Sunday and Bank Holiday service was stopped. SBL put together a working party of SBL volunteers and residents and after many meetings with both Sompting Parish and Compass (the local bus company) it was agreed that a jointly funded pilot programme would be put into place for a period of six months. This commenced in April 2015.



Unfortunately, when the review of the pilot period was completed, it was shown not to be cost effective. In line with the initial agreement, SBL withdrew any further funding.

“Billy”

SBL also purchased a minibus in April 2015, affectionately known as “Billy” to enable local groups to access affordable transport for trips and outings. Additionally, ownership by Sompting Big Local would raise the profile of SBL, and could also be used by the Partnership itself for its Members to attend training and networking opportunities. The minibus was first used in June 2015. It has proved popular with local groups such as AGE UK, Lions, Scouts and Brownies - all using it for the benefit of Sompting residents. In addition, it has become self-sufficient in covering running costs

Grants

Our first larger grant was given to Lancing United back in 2014. This was for the sum of £5k for the supply and installation of a wooden fence to the north side of Croshaw Rec. The purpose of the fencing was twofold; firstly to stop the young children from running out into the road – often chasing a loose football, and secondly to stop the cars parking on the Rec creating a similar hazard on match days. There had previously been a couple of incidents where children had run into the road. The fence was also part of a package of measures for improvements to the Rec proposed by Lancing Rangers



Since then, SBL has paid out a number of wide ranging grants including:

- £250 to support Sir Robert Woodward Academy to buy books to help years 6 and 7 children with integration prior to the transition to senior schools
- £2.5k for AGE UK to start up a Senior Community Group at a Local Pub.
- New football kit for Sompting Village Primary, and Sompting FC.
- A small grant and use of the Hub to allow a local Doctor to run Diabetes support sessions.
- Brownies to have a day out
- Scouts to replace some of their aging camping equipment.

Defibrillators

Two defibrillators were installed in 2015, with a further one installed in 2016, These were sited as described and a volunteer appointed to act as “Guardian” to ensure they remain in good working order. SBL aims to have a fourth sited in North Sompting, but finding a location has proved tricky. Three free training sessions were provided for Sompting Residents, and a total of 40 members of the public have been trained in their use. Workshops were also provided at the Sompting Village Primary School Summer fayre as well as the Sir Robert Woodard School Summer Fayre

- ✓ Pharmacy - Cokeham Road
- ✓ The Marquis Pub - West Street
- ✓ St Peter’s Church- Bowness Avenue
 - A 4th to be sited in North Sompting



MayDay Fayre

This was SBL's first major event, held on May 1st 2016, which proved very popular with approximately 250 people in attendance. The day included a Hog Roast, entertainment provided by a magician, retro fayre ground stalls and a steel band. The original reasoning was to promote SBL within the community and raise community spirit through an enjoyable large-scale social event which was achieved successfully. In addition Adur District Council held a consultation regarding plans for the redevelopment of Hamble Park, local businesses were promoted and £800 was raised for the local church heating fund.



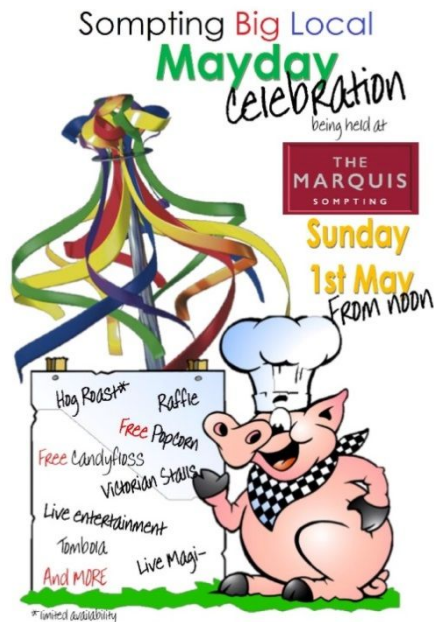
Dual Swings

An approach was made by a parent to the Partnership, via the SBL Facebook page, requesting consideration of the installation of dual swings in the park in the local area. The benefit of this community play equipment is that it enables face-to-face interaction between parent and child. SBL consulted with Adur District Council and a partnership agreement was finalised with four swings being purchased (SBL to buy two and ADC to buy the other two). In addition, ADC agreed to adopt the swings and maintain them.



Communications

Sompting Big Local was very lucky to attract the voluntary services of a creative and talented local woman who became the Secretary and worked closely with the Publicity Officer of the Partnership. As a result of her hard work, an informative and visually appealing newsletter has been created and four editions printed and distributed across the local area. Her talents have also stretched to the design of posters on behalf of SBL. The Partnership has now been able to formalise this arrangement through paid employment as the Administrator.



The Partnership's approach to communications is based on the need to identify the organisations, people, and methods that can help it to reach its goals. It is also important to recognise that grant giving is a positive method of raising awareness about SBL and encouraging involvement.

We aim to:

- Tell and inform residents and organisations about Sompting Big Local
- Listen and respond to what residents are telling us
- Share success and build community ownership and capacity.

Our key local stakeholders with regard to a communications strategy are:

- Residents
- Businesses and those working in the area
- Voluntary and community groups
- School and the Academy
- County, District and Parish Councils
- Police
- Local Trust

Our regular methods of communication used are:

- Local printed news and radio
- Electronic communication -website, Facebook and email
- Newsletters
- Events and local meetings

The website is updated on a regular basis and the Facebook pages are updated almost daily. The Minutes of the regular partnership meetings are e-mailed out to all partnership members and others that have previously expressed an interest. We are in the process of encouraging our partners and stakeholders to make links through social media and to ensure that we have at least one contact with every group so they can be kept informed of our progress. This will also give the link needed when we may wish to ask for the support in any activity. The Administrator is building the mailing list database and is researching adding a sign up to the website and the use of Mailchimp.

The simple message:

- **We have at least £1million**
- **We have ten years to make a positive difference to the community**
- **The Sompting residents have a say in where the money goes.**



Lessons Learnt from Reviews:

Plan Reviews (2015 & 2016)

Plan Reviews have been undertaken twice during the period to:

- a. Fulfil the requirements of Local Trust
- b. Consider any changes that needed to be made to budget allocations and proposed projects etc.
- c. Inform the development of the Plan for 2017- 20

A facilitated workshop process was used, delivered by the Big Local Rep and the following is a summary of outcomes:

Community Transport

As reported previously in this document, the 7A bus pilot project proved unsustainable. However, in contrast, “Billy” the minibus was purchased and is run by the Partnership with donations for use covering the running costs. It is now well used, provides an accessible and flexible service for local groups and clubs and has raised awareness in the parish of transport and access issues. Due to a planned upgrade in 2018, the Partnership will also research the need for a tail lift or a lower entry step for physical accessibility.

Small Grants >> Action Fund

Residents found it confusing having two different categories so these have now been combined into one grants pot. The

Partnership has recognised that those that are aware submit repeat applications and that there is a communication issue to be addressed to raise awareness of the funding opportunities and encourage new/start-up groups to access this. Due to difficulties with some recipients of larger project grants and misunderstandings re responsibilities for delivery and management of funded projects, the partnership has now developed and implemented a service level agreement process for groups that receive larger grants or over a longer time period e.g. 2-3 years.

Improvements to Parks

The Partnership has focused on considering one park per year and has worked with both Adur District Council and Sompting Parish Council. Work has been completed in Croshaw and Hamble Park is in the consultation process, with the latter being a partnership development multi-funded through SBL, Adur District Council and the Parish Council achieved. This has raised the profile of SBL and highlighted the need to have direct contact with key people and clarity of works to be completed / responsibilities for progress to be made.

Facilities

Defibrillators: the original plan for just one defibrillator in the Hub was, following research, developed into a proposal to site four, publicly accessible defibrillators, linked to the Ambulance Service. The importance of initial research and scope of

contracts was highlighted, along with maintenance arrangements.

Community Hub:

One of the first tasks the Partnership had to undertake was some refurbishment and, whilst wanting to do this economically, there was a recognition of the need to balance this with looking professional and offering a professional service which proved to increase the footfall. Uptake in the use of the Hub by both residents and local groups has increased but this has also impacted on the time the Administrator can be on the premises to work due to the layout of the building. There are two years left on the lease so there is time to consider this and other potential developments.

Core Services

Staffing:

Initially a Co-ordinator was employed but the one year contract wasn't renewed due to the Partnership reconsidering how much members were prepared to do on a voluntary basis. This decision was reviewed again in 2016 and an Administrator appointed due to the volume of work required to manage financial returns, liaise with Local Trust and marketing. The present worker is contracted on a self-employed basis due to SBL being in a transition period in establishing a new LTO (the organisation which is legally responsible for the Partnership's funds from Local Trust).

Marketing & Communications:

The Partnership has suffered from criticism through social media and recognised that intensive work needed to be done in raising the profile of SBL, increasing awareness within the community of the Big Local programme and how SBL was delivering against its first Community Plan. Appointing an Administrator, a recommendation from Local Trust after year One, has greatly improved communications. The Partnership has acknowledged the importance of this role and will continue to ensure its development.

Junior Savers & Financial Education / Inclusion:

There have been problems with low uptake of the Junior Savers scheme, largely due to a lack of promotion within the schools themselves / the need for committed champions with time available. The Partnership has agreed to continue with this but review in a year's time.

Youth Work:

The partnership originally planned to employ their own youth worker but, after investigating this, decided instead to work with local youth work providers. They spoke to three, two of whom weren't able to help at that time, but then worked with the third, Sompting Community Church to co-design a programme of youth engagement in partnership with the SRWA. This resulted in the Drop youth café which now operates successfully from the Hub on Tuesday afternoons. The partnership with SRWA continues. Match funding of £3,000 was received from Lancing & Sompting Lions and a

worker was successfully employed for six months prior to starting work as a teacher. Since then, a replacement has not been found due to the part-time nature of the hours of a sessional worker and a short-term contract. All the clubs / activities are still running supported by volunteers and SBL has agreed to continue to fund the project for a further two years so that a longer term contract can be offered by the host agency.



Road Shows & Festivals:

The Partnership wanted to put on a large-scale community event in 2016. Although it was very successful, the bulk of the work fell on the shoulders of a limited number of people within a relatively short period – a much longer lead-in is required for this kind of event in the future. Having made the decision to contract in key activities to enable more Partnership members to be available to talk to the public about SBL, particular difficulties were experienced in getting contributors' invoices paid due to the payment process not being quick enough.

The reputation of SBL and high impact of the visibility of this event, which will be remembered, could have been tarnished by negative feedback as a result so a more effective system will need to be in place for future events.



Moving Forward:

In July 2016, organisations experienced in consultation were invited to tender to engage with residents to inform and develop the new Big Local Plan for 2017 - 2020. On receiving submissions, the Partnership decided to undertake the work of engaging with residents themselves.

Six consultation days were held over 3 months and were advertised in the following ways.

Residents' opinions and views were collected in a variety of ways. The aim of having a mixture of online, post and face-to-face ways of collecting their views was to encourage as many residents as possible to have their say.



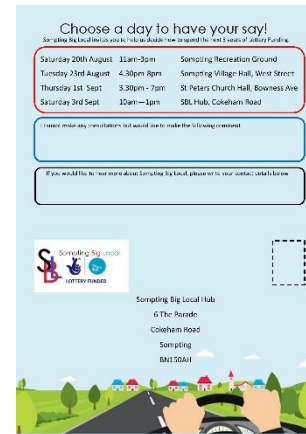
Custom Estate Agents Boards

20 of these boards were placed in key areas within Sompting for 2 weeks.

Post cards

Postcards were delivered to all households in the Sompting Big Local Area the week before the first consultation.

Not only were these used to advertise the events, residents were also encouraged to send these back with comments and views / suggestions.

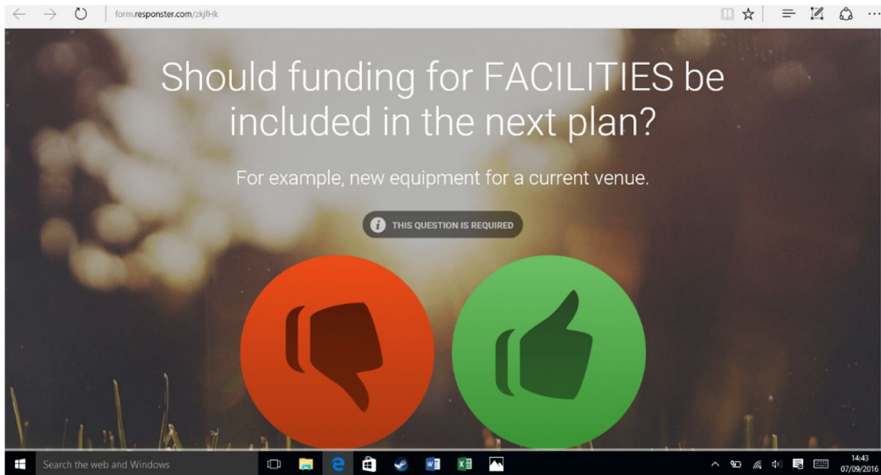


Posters

Posters were placed in venues within the Sompting Big Local Area and also shared on social media.



Online Survey



Anything



One hundred and twenty 30 second adverts were broadcast on a local radio station. All adverts were during peak time to catch people on their way to work and school.

Schools



Members of the Partnership met with the Youth Council of Sompting Village Primary School to discuss their ideas for Sompting Big Local and potential inclusions in the Plan. The Youth Council was made up of two young people from each Year Group (Years 1-6) – twelve in all – supported by staff.

Their ideas included building fishing Lakes in Sompting, a campaign to promote no parking on double yellow lines and a community family bike ride.



What We Plan to do Next:

Priority Areas (2017 – 20)

- Money Matters
- Action Fund
- Facilities
- Parks & Open Spaces
- Young People
- Sompting Events
- Core Services & Ongoing Delivery
- [Health & Well-being](#)

Recent consultation activity has confirmed that the original identified Priority Areas continue to be relevant, with a slight revamping / retitling and the addition of [a new one](#). This is because they are broad enough to enable a range of projects or commissioned work to be allocated effectively.

In addition, Sompting BL is currently reviewing its structure as an organisation. As a Partnership, with another organisation holding its funds, there are barriers to, for example:

- being able to secure grants for match funding to enable taking on even bigger community-based projects
- managing a fully functioning bank account in its own name
- entering into a lease agreement

The above are examples of what can only be done if the organisation is legally and formally recognised e.g. as a registered charity. Research is currently being undertaken into the best structure for SBL to continue to build on its successes into the future as there are now a number of alternatives available. Decisions are imminent.

Watch out for announcements !!

This new plan largely builds on the 2014 – 16 Plan, with an additional potential capital project for a community facility emerging within the Facilities Priority Area. This is because the Partnership feels it has made significant progress in:

- Getting people involved
- Making connections with people and organisations
- Improving community spirit
- Attracting further funding or resources into the area
- Influencing local decisions and services

Ideas for project areas have been reviewed and incorporated into the new Plan, where appropriate and achievable. The basis of this Plan for 2017-20 is to build on achievements to date, making the most of new opportunities as they present themselves and capitalising on approaches from members of the community to develop ideas into projects.

A more detailed breakdown of Priority Area Delivery Plans can be found in Appendix One.

2017 – 2020 Delivery Plan Budget:

PRIORITY AREA	YEAR 3		YEAR 4		YEAR 5		TOTAL OVER 3		
	Draw 1	Draw 2	TOTAL	Draw 1	Draw 2	TOTAL	Draw 1	Draw 2	YEAR PERIOD
<u>MONEY MATTERS</u>									
Credit Union	400	400	800	0	0	0	0	0	0
Financial Inclusion	1500	1500	3,000	1500	1500	3,000	1500	1500	3,000
<u>ACTION FUND</u>									
Action Fund	3500	3500	7,000	3500	3500	7,000	3500	3500	7,000
<u>FACILITIES</u>									
Minibus	1500	1500	3,000	15000	0	15,000	1500	1500	3,000
Hub	3500	3500	7,000	3500	3500	7,000	0	0	0
Research re new community facility	15000	15000	30,000	0	0	0	0	0	0
Community facility	0	0	0	250000	0	250,000	7000	7000	14,000
<u>PARKS & OPEN SPACES</u>									
Improvement for parks	5000	5000	10,000	5000	5000	10,000	5000	5000	10,000
Southdowns National Park	2000	2000	4,000	2000	2000	4,000	2000	2000	4,000
<u>YOUNG PEOPLE</u>									
Youth Worker employment	3500	3500	7,000	3,500	3,500	7,000			0
Youth Grant	1500	1500	3,000	1500	1500	3,000	1500	1500	3,000
<u>SOMPTING EVENTS</u>									
Events	2500	2500	5,000	3000	3000	6,000	3500	3500	7,000
<u>CORE SERVICES & ONGOING DELIVERY</u>									
Travel expenses / mileage	750	750	1,500	750	750	1,500	750	750	1,500
Training	1000	1000	2,000	1000	1000	2,000	1000	1000	2,000
Promotional	3250	3250	6,500	1500	1500	3,000	1500	1500	3,000
Staff	17500	17500	35,000	17500	17500	35,000	17500	17500	35,000
<u>HEALTH & WELL-BEING</u>									
Sport	1000	1000	2,000	2500	2500	5,000	4000	4000	8,000
Health & Well-being	500	500	1,000	500	500	1,000	500	500	1,000
Defibrillator	100	100	200	1500	1500	3,000	100	100	200
	64000	64000		313,750	48,750		50,850	50,850	
ANNUAL TOTALS			128,000			362,500			101,700
						GRAND TOTAL OVER 3 YEAR PERIOD			592,200

Managing Risk & Staying On Track:

The Partnership continues to believe that there is a high probability that the following risks will occur and that they could seriously undermine SBL activities if the action outlined against each risk is not consistently reinforced.

Incapacity or loss of key personnel - our key personnel (Officers) are drawn from the Partnership and reliance on one member of staff. The long- term absence or loss of any one of these people may lead to the slippage or delay of the activities they lead or roles they undertake. We cannot remove the risk but we will try to reduce the impact by building up the capacity of the resident-led partnership and, with other partners, identify ways of ensuring key roles continue to be filled. The consequential costs of buying-in additional support will have to be taken into account by the resident-led partnership when deciding the action to be taken.

Not enough residents with the time and the right combination of skills, confidence and strengths to effectively manage and/or contribute to activities in the plan – the Partnership will reduce the risk by using a controlled commissioning process and professional expertise drawn from other local organisations. The intention is to continuously seek to develop the skills and knowledge of residents involved through buddying, training and experience.

Failure to communicate our plans effectively - to overcome this the Partnership will ensure its communications and marketing approach continues to be implemented successfully and the skills, experience, and

expertise of residents developed.

Identification and evaluation of outcomes will be inadequate – the Partnership will reduce the risk by using the experience of delivering grants through the Action Fund programme. In addition, advice will continue to be sought from Local Trust and other areas to inform further development of evaluation techniques.

Failure to engage with residents who have traditionally not been engaged in community activities – the Partnership will continue to monitor the reach and impact of its projects and modify plans in the light of experience, drawing on the advice and guidance of people who have particular expertise in working with a wide range of residents and groups.

Financial controls – The Partnership has developed and adopted a new set of Financial Procedures in preparation for becoming an independent Charitable Incorporated Organisation (CIO) for which it has also developed detailed Financial Regulations. These will be submitted, along with its new Constitution, to the Charity Commission. The Partnership will also continue to seek advice and guidance from Local Trust.

Missing out on funding from other sources – the Partnership will continue to develop its plans ensuring access to the necessary information and expertise to take advantage of appropriate opportunities. This requires clarity about our priorities and intended achievements.



Local Trust | **Big Local**

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